Investment Performance Review Period Ending December 31, 2020

Miami Springs Police & Fire Retirement System



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As we start this new year, and on behalf of our entire AndCo family, Thank You for the opportunity to continue to serve you! I'm sure most of us are ready to turn the page on 2020 and all of the unique "firsts" we had to deal with – social distancing, masks, quarantining, and virtual meetings just to name a few. While 2020 definitely introduced new features into our daily routines, one constant remained the same at AndCo, our unwavering commitment to serve you within a model that is independent, singularly focused, customized, and passionately delivered. We take our role as your consultant and trusted advisor earnestly and will continue to work hard to maintain your trust and confidence in this unique and dynamic time. We are honored and privileged you have chosen AndCo as your consultant and we wanted to provide a brief update on the firm.

As we start 2021, we are 91 team members strong advising approximately \$100 billion in client assets – both around record highs. All departments within AndCo have grown over the years as we thoughtfully invest in our firm to provide the services you expect and we demand from our team.

Looking back at 2020, it represented another year of significant investment in the organization. We made personnel and technology investments within consulting, research, client solutions, compliance, finance, IT and marketing. We created an intranet for our team members to efficiently and effectively stay connected within the organization to collectively serve you, our valued clients, and our team members better. We continued enhancing our research team with two new hires in the department who have significant experience and tailored skillsets in certain asset classes. We added additional management within our client solutions department to provide more support and structure to the team. We also restructured our marketing department to enhance the quality of our deliverables and further promote the AndCo brand. While 2020 was a busy year for AndCo in terms of reinvesting and enhancing our structure, please know we are not done. We are strong believers that if you are not evolving, adapting and moving forward, you will get left behind. In the service business, that would mean our clients would not get the service they expect or deserve and that does not work for AndCo. As we budget for 2021 and continue to reinvest in our organization, you'll likely see additional hires made firmwide along with continued investments in technologies. All of these efforts are to better serve you!

Every January our firm hosts our firmwide retreat in Central Florida. It is a great time for everyone in the firm to spend time with one another. Along with this valuable time together we also review how the firm did strategically the previous year, renew our goals and initiatives for the upcoming year, and conduct activities and discussions to strengthen our culture. Due to the pandemic, we did not hold our firmwide retreat in person this year.

However, we did utilize our new intranet to provide a series of virtual firm updates where we covered many of the topics we normally present in person. While we cannot replace being physically together for several days, we were thrilled to have a virtual venue to provide this valuable information to our team and demonstrate new ways for us to stay connected during this unique time.

At the beginning of each year we also discuss the AndCo partnership, and when earned, announce new partners. This year I am happy to report two new team members made partner at AndCo - Jacob Peacock and Dan Osika. Jacob has been with the firm for almost 9 years and is currently a Consulting Director. Dan has been with AndCo for 6 years and has held multiple roles at the firm. Today Dan serves as a Marketing Consultant in our marketing department. We are extremely happy for both Jacob and Dan and are very lucky to have them as valuable team members. With the additions of Jacob and Dan, we now have 11 partners at AndCo with the majority of departments represented. We are looking to create a multigeneration employee-owned and employee-managed organization with our equity program. This will allow us to protect our mission, vision and values going forward as well as our commitment to serve you the best we possibly can.

In closing, our name, AndCo, reminds us who we work for every day - "Our Client" &Co. You, our clients, will always be our first priority. As we continue to discuss strategic decisions and reinvestments regarding our firm, please know that our decisions are filtered through the following question: "How does this benefit our clients?" If it doesn't benefit you, we don't do it, it's that simple. We said this last year and we'll say it again next year. If this commitment ever falters, you need to find a new consultant.

We know that each of our clients is facing many challenges and we will be there to help support you through all environments. We are honored and humbled that you have chosen AndCo as your partner. We do not take that relationship for granted and will continue to work tirelessly to exceed your expectations.

Thank you again for your valued partnership and the opportunity to serve you. Happy New Year!

Mike Welker, CFA

CEO



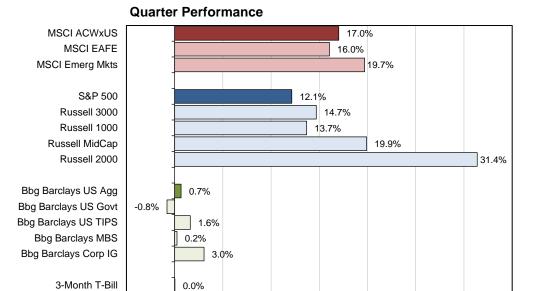
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4th Quarter 2020 Market Environment



- Investment market index returns were broadly positive during the 4th quarter of 2020 except for the US Government bond benchmark. Performance during the period was largely driven by expectations related to the rollout of vaccines to treat the pandemic, the resolution of the US Presidential election, and the potential for additional government stimulus. Within domestic equity markets, there was a reversal in a recent trend with small cap stocks outperforming large cap issues. The Russell 2000 returned 31.4% compared to a 12.1% return for the S&P 500. This was the small cap benchmark's single strongest quarterly return since its inception in 1979. US equity markets ended 2020 with robust positive performance despite continued uncertainty associated with pandemic and slower than expected vaccine rollouts. For the full year, performance for domestic equities was strong across the capitalization spectrum with large cap stocks returning 18.4%, mid-caps 17.1%, and small caps 20.0%.
- Similar to domestic stocks, international equity returns were strong during the 4th quarter of 2020. International markets also benefited from the release of vaccines in addition to monetary policy relief from the European Central Bank. International returns were also amplified by a weakening US dollar which continued its decline against most major currencies. Emerging markets outperformed developed markets for the period with the MSCI Emerging Markets Index returning 19.7% compared to a return of 16.0% for the MSCI EAFE Index. Developed markets posted a modest return of 7.8% over the 1-year period while emerging markets returned a stronger 18.3%.
- Fixed income index performance was disparate during the 4th quarter. Corporate bonds performed well during the period as evidenced by the 3.0% return of the Bloomberg Barclays Corporate Investment Grade Index. In contrast, the Bloomberg Barclays US Government Bond Index returned -0.8% and was negatively affected by rising US interest rates. TIPS continued to outpace nominal bonds over concerns about rising US inflation and posted a return of 1.6% for the period. For the year, bonds posted solid returns across most sectors led by TIPS and Corporate bonds which returned 11.0% and 9.9%, respectively. For the year, the benchmark Bloomberg Barclays US Aggregate Bond Index returned a solid 7.5%.



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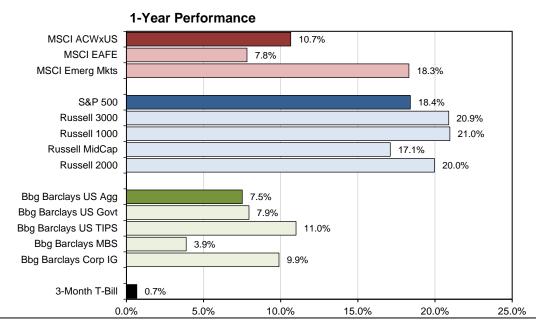
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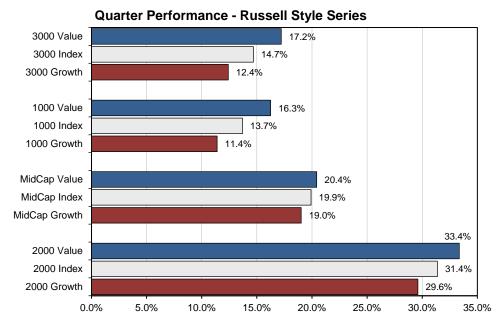
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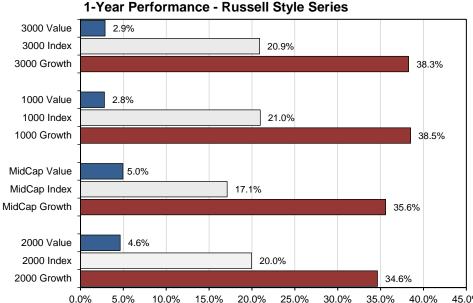
Source: Investment Metrics



Despite 2020 experiencing one of the most dramatic drawdowns in history, US equities managed to recover all of their losses and closed the year delivering three straight quarters of strong gains across the capitalization and style spectrum. During the 4th quarter, value stocks reversed the recent trend and outperformed growth stocks across the full capitalization spectrum. It is important to note, value indexes contain large exposures to sectors like energy and financials which performed well during the 4th quarter. For the period, the Russell 2000 Value Index was the best performing style index with a return of 33.4% (also a record for the index). This performance was followed by mid and large cap value index returns of 20.4% and 16.3%, respectively. While slightly lower relative to their value counterparts, growth style benchmarks were also strong for the quarter with the small cap growth index returning 29.6% while mid and large cap growth stocks posted returns of 19.0% and 11.4%, respectively.

Despite the 4th quarter's trend reversal, for the full year, growth-oriented stocks significantly outperformed value stocks across all market capitalizations with each growth benchmark posting returns in excess of 30.0%. The widest performance dispersion between growth and value for the year was in the large cap space with the Russell 1000 Growth Index returning 38.5%, which outpaced the large cap value benchmark by more than 35.0%. A combination of factors drove the performance of growth stocks during the year including investors seeking companies with the ability to growth revenues, structural shifts in the economy related to technologies, and momentum.

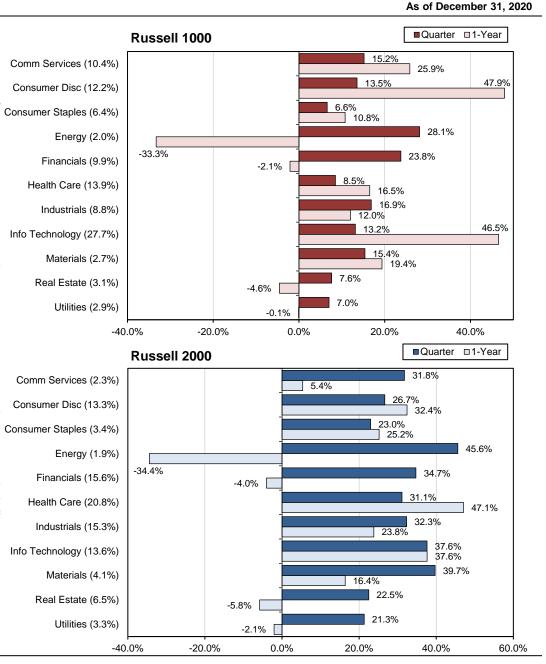




Source: Investment Metrics



- Sector performance was positive across all eleven large cap economic sectors for the 4th quarter. However, only five sectors outpaced the return of the broader Russell 1000 Index. The positive news surrounding the release of COVID-19 vaccines provided the catalyst for cyclical sectors to rebound as expectations for economic growth improved. The best performing sectors for the quarter were energy, financials, and industrials with returns of 28.1%, 23.8%, and 16.9%, respectively.
- Over the trailing 1-year period, seven of the eleven large cap sectors produced positive results. Performance was led by the consumer discretionary and technology sectors which delivered returns of 47.9% and 46.5%, respectively. In a sign of narrow leadership, only three of the eleven sectors exceeded the return of the broad benchmark over the full year. In contrast to the strong positive performance in some sectors, four sectors that disappointed for the year were energy (-33.3%), real estate (-4.6%), financials (-2.1%), and utilities (-0.1%). The significant drawdown in energy prices earlier in the year combined with declining commercial real estate prices put downward pressure on these sectors. Finally, the staggering dispersion between the best performing (consumer discretionary) and worst-performing (energy) sectors in the large cap benchmark was in excess of 81.0% for the year.
- Quarterly results for small cap sectors were higher than their respective large capitalization counterparts. All eleven sectors posted positive returns for the period with six of eleven outpacing the Russell 2000 Index return. Similar to large caps, economically sensitive sectors such as energy (45.6%), materials (39.7%), technology (37.6%), and financials (34.7%) drove results. Sector performance was largely attributable to rising commodity prices, a continued Consumer Staples (3.4%) decline in the US dollar, and expectations that global economic growth would accelerate following the rollout of vaccines.
- Over the trailing 1-year period, despite the strong broad market results, sector returns were more mixed. Negative sector performance was realized in energy (-34.4%), real estate (-5.8%), financials (-4.0%), and utilities (-2.1%). Much of the year's negative results were seen following the drawdown experienced during the 1st quarter in the initial reaction to the pandemic. In contrast, the healthcare sector delivered strong results (47.1%) for the period as investors looked for opportunities to invest in companies with the potential to develop therapeutics and treatments for COVID-19.





As a result of the GICS classification changes on 9/28/2018 and certain associated reporting limitations, sector performance represents backward looking performance for the prior year of each sector's current constituency, post creation of the Communication Services sector.



Top 10 Weighted Stocks					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector	
Apple Inc	6.03%	14.8%	82.3%	Information Technology	
Microsoft Corp	4.69%	6.0%	42.5%	Information Technology	
Amazon.com Inc	3.89%	3.4%	76.3%	Consumer Discretionary	
Facebook Inc A	1.85%	4.3%	33.1%	Communication Services	
Tesla Inc	1.50%	64.5%	743.4%	Consumer Discretionary	
Alphabet Inc A	1.48%	19.6%	30.9%	Communication Services	
Alphabet Inc Class C	1.43%	19.2%	31.0%	Communication Services	
Berkshire Hathaway Inc Class B	1.23%	8.9%	2.4%	Financials	
Johnson & Johnson	1.17%	6.5%	10.9%	Health Care	
JPMorgan Chase & Co	1.08%	33.2%	-5.5%	Financials	

Top 10 Weighted Stocks					
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector	
Penn National Gaming Inc	0.54%	18.8%	237.9%	Consumer Discretionary	
Caesars Entertainment Inc	0.54%	32.5%	24.5%	Consumer Discretionary	
Plug Power Inc	0.51%	152.9%	973.1%	Industrials	
Sunrun Inc	0.42%	-10.0%	402.4%	Industrials	
Mirati Therapeutics Inc	0.38%	32.3%	70.4%	Health Care	
Darling Ingredients Inc	0.37%	60.1%	105.4%	Consumer Staples	
Ultragenyx Pharmaceutical Inc	0.35%	68.4%	224.1%	Health Care	
Deckers Outdoor Corp	0.32%	30.3%	69.8%	Consumer Discretionary	
II-VI Inc	0.31%	87.3%	125.6%	Information Technology	
Arrowhead Pharmaceuticals Inc	0.31%	78.2%	21.0%	Health Care	

Top 10 Performing Stocks (by Quarter)					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector	
Nordstrom Inc	0.01%	161.8%	-22.7%	Consumer Discretionary	
Coty Inc Class A	0.01%	160.0%	-36.9%	Consumer Staples	
Lemonade Inc Ordinary Shares	0.00%	146.4%	N/A	Financials	
Capri Holdings Ltd	0.02%	133.3%	10.1%	Consumer Discretionary	
Kohl's Corp	0.02%	119.6%	-16.8%	Consumer Discretionary	
Enphase Energy Inc	0.05%	112.5%	571.5%	Information Technology	
Spirit AeroSystems Hldgs Inc Class A	0.01%	106.8%	-46.3%	Industrials	
Olin Corp	0.01%	100.3%	50.6%	Materials	
Tapestry Inc	0.02%	98.8%	17.0%	Consumer Discretionary	
Eaton Vance Corp	0.02%	90.9%	60.5%	Financials	

Top 10 Performing Stocks (by Quarter)						
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector		
FuelCell Energy Inc	0.13%	422.0%	345.0%	Industrials		
Silvergate Capital Corp Class A	0.05%	416.0%	367.1%	Financials		
Magnite Inc	0.13%	342.2%	276.3%	Consumer Discretionary		
SM Energy Co	0.03%	287.3%	-44.9%	Energy		
Solid Biosciences Inc	0.01%	273.4%	70.3%	Health Care		
Five Prime Therapeutics Inc	0.02%	261.9%	270.6%	Health Care		
Arvinas Inc	0.12%	259.7%	106.7%	Health Care		
Beam Therapeutics Inc	0.13%	231.6%	N/A	Health Care		
Veru Inc	0.02%	230.2%	158.2%	Consumer Staples		
Clean Energy Fuels Corp	0.04%	216.9%	235.9%	Energy		

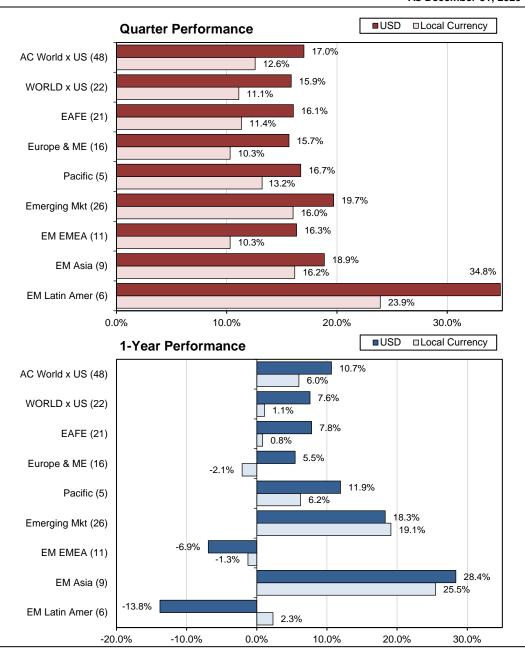
Bottom 10 Performing Stocks (by Quarter)					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector	
Zoom Video Communications Inc	0.16%	-28.2%	395.8%	Information Technology	
SolarWinds Corp Ordinary Shares	0.00%	-26.5%	-19.4%	Information Technology	
Beyond Meat Inc	0.02%	-24.7%	65.3%	Consumer Staples	
BigCommerce Hldgs Inc Ord. Series 1	0.00%	-23.0%	N/A	Information Technology	
Wayfair Inc Class A	0.04%	-22.4%	149.9%	Consumer Discretionary	
Global Blood Therapeutics Inc	0.01%	-21.5%	-45.5%	Health Care	
Vroom Inc Ordinary Shares	0.00%	-20.9%	N/A	Consumer Discretionary	
Jamf Holding Corp Ordinary Shares	0.00%	-20.4%	N/A	Information Technology	
bluebird bio Inc	0.01%	-19.8%	-50.7%	Health Care	
Quidel Corp	0.02%	-18.1%	139.4%	Health Care	

Bottom 10 Performing Stocks (by Quarter)						
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector		
Aprea Therapeutics Inc	0.00%	-79.6%	-89.3%	Health Care		
Brainstorm Cell Therapeutics Inc	0.00%	-73.3%	5.7%	Health Care		
Catabasis Pharmaceuticals Inc	0.00%	-65.4%	-63.8%	Health Care		
Assembly Biosciences Inc	0.01%	-63.2%	-70.4%	Health Care		
Ovid Therapeutics Inc	0.00%	-59.8%	-44.3%	Health Care		
AMC Entertainment Hldgs Inc Class A	0.01%	-55.0%	-70.5%	Communication Services		
Aytu BioScience Inc	0.00%	-49.7%	-38.5%	Health Care		
Cyclerion Therapeutics Inc Ord. Shrs.	0.00%	-49.7%	12.5%	Health Care		
iBio Inc	0.01%	-48.3%	321.7%	Health Care		
Vaxcyte Inc Ordinary Shares	0.02%	-46.2%	N/A	Health Care		

Source: Morningstar Direct



- Broad international equity returns were positive in both local currency and USD terms for the 4th quarter. Much like US equity markets, the international markets were positively impacted by the announcement and release of COVID-19 vaccines and benefited from additional monetary stimulus. The US dollar continued its year-to-date decline against most major currencies through the period which acted as a tailwind for US investor returns.
- For the 4th quarter, developed market equities were positive in both USD and local currency terms with the MSCI EAFE Index returning 16.1% and 11.4%, respectively. Despite several European countries reporting rising infection rates, expectations for continued economic growth and continued coordinated central bank policies, drove markets higher. In particular, the European Union approved a 1.8 trillion-euro financial package while the European Central Bank increased its asset purchases from 500 billion euros to 1.85 trillion euros with the goal of providing support to the markets and stimulating growth.
- Relative to developed markets, emerging markets significantly outperformed during the quarter as investors anticipated future economic growth would benefit companies in these markets. The MSCI Emerging Market Index returned 19.7% in USD and 16.0% in local currency terms. The relative outperformance in emerging markets was largely driven by Latin American countries, specifically Colombia, which posted an outsized return of 48.7% during the quarter. The recovery in oil prices also contributed to the region's outperformance as several Latin American countries (Brazil, Mexico, and Columbia) are highly sensitive to commodity price fluctuations.
- The trailing 1-year returns for international developed market equities were broadly positive across regions and currencies. Returns were higher in US dollar terms as the currency weakened against most major developed market currencies on concerns surrounding monetary stimulus, growth in the US debt, and uncertainty regarding the contested US election. For the period, the MSCI EAFE Index returned 7.8% in US dollar terms and 0.8% in local currency terms.
- During the trailing 1-year period, emerging markets posted strong returns in both US dollar and local currency terms. The MSCI Emerging Markets Index rose 18.3% in US dollar and 19.1% in local currency terms. Within the index, Asian countries outperformed as evidenced by the EM Asia component, which rose 28.4% US dollar terms. These countries have excelled in containing the pandemic which has led to faster local recoveries.







MSCI - EAFE	Sector Weight	Quarter Return	1-Year Return
Communication Services	5.2%	16.4%	12.6%
Consumer Discretionary	12.5%	22.4%	15.8%
Consumer Staples	10.9%	6.9%	5.7%
Energy	3.1%	31.2%	-27.5%
Financials	16.3%	25.4%	-3.9%
Health Care	12.9%	4.0%	11.4%
Industrials	15.2%	15.8%	10.9%
Information Technology	8.9%	16.9%	28.4%
Materials	7.9%	20.1%	20.6%
Real Estate	3.1%	14.9%	-6.9%
Utilities	3.9%	13.6%	14.2%

100.0%

MSCI - ACWIXUS	Sector Weight	Quarter Return	1-Year Return
Communication Services	7.1%	13.7%	18.9%
Consumer Discretionary	13.8%	15.9%	22.9%
Consumer Staples	8.9%	8.5%	6.7%
Energy	4.3%	22.5%	-23.5%
Financials	18.0%	24.7%	-4.5%
Health Care	9.6%	6.2%	15.4%
Industrials	11.6%	16.2%	10.8%
Information Technology	12.7%	24.7%	45.4%
Materials	8.1%	20.0%	21.2%
Real Estate	2.6%	12.6%	-9.8%
Utilities	3.3%	14.4%	9.4%
Total	100.0%	17.0%	10.7%

MSCI - Emerging Mkt	Sector Weight	Quarter Return	1-Year Return
Communication Services	11.6%	11.6%	27.5%
Consumer Discretionary	18.3%	7.6%	36.7%
Consumer Staples	5.9%	16.7%	10.7%
Energy	5.0%	14.9%	-15.4%
Financials	18.0%	24.4%	-8.2%
Health Care	4.7%	19.2%	52.8%
Industrials	4.3%	21.3%	5.0%
Information Technology	20.5%	34.2%	60.1%
Materials	7.6%	29.8%	24.8%
Real Estate	2.1%	6.1%	-16.9%
Utilities	2.0%	21.1%	-5.2%
Total	100.0%	19.7%	18.3%

	MSCI-EAFE	MSCI-ACWIXUS	Quarter	1- Year
Country	Weight	Weight	Return	Return
Japan	25.3%	15.8%	15.3%	14.5%
United Kingdom	14.0%	8.8%	16.9%	-10.5%
France	11.1%	6.9%	20.4%	4.1%
Switzerland	9.7%	6.0%	8.2%	11.6%
Germany	9.4%	5.9%	11.5%	11.6%
Australia	7.1%	4.4%	22.9%	8.7%
Netherlands	3.9%	2.4%	18.4%	24.2%
Sweden	3.4%	2.1%	14.4%	23.9%
Hong Kong	3.3%	2.0%	15.5%	5.8%
Denmark	2.5%	1.6%	14.0%	43.7%
Spain	2.4%	1.5%	27.7%	-4.8%
Italy	2.4%	1.5%	22.4%	1.8%
Finland	1.1%	0.7%	10.1%	20.4%
Singapore	1.1%	0.7%	18.8%	-7.5%
Belgium	1.0%	0.6%	18.3%	-8.1%
Ireland				
	0.7%	0.4%	13.0%	15.1%
Israel	0.6%	0.4%	19.3%	15.0%
Norway	0.6%	0.4%	18.8%	-1.8%
New Zealand	0.3%	0.2%	13.2%	19.9%
Austria	0.2%	0.1%	47.3%	-3.3%
Portugal	0.2%	0.1%	21.6%	14.4%
Total EAFE Countries	100.0%	62.5%	16.1%	7.8%
Canada		6.3%	13.9%	5.3%
Total Developed Countries		68.8%	15.9%	7.6%
China		12.2%	11.2%	29.5%
Korea		4.2%	38.3%	44.6%
Taiwan		4.0%	23.2%	41.0%
India		2.9%	21.0%	15.6%
Brazil		1.6%	37.0%	-19.0%
South Africa		1.1%	22.1%	-4.0%
Russia		0.9%	21.6%	-12.5%
Saudi Arabia		0.8%	6.5%	0.7%
Thailand		0.6%	25.5%	-11.7%
Mexico		0.5%	31.0%	-1.9%
Malaysia		0.5%	10.1%	3.7%
Indonesia		0.4%	31.8%	-8.1%
Philippines		0.2%	22.2%	-3.4%
Qatar		0.2%	2.4%	-2.4%
Poland		0.2%	16.5%	-11.4%
Chile		0.2%	28.5%	-5.6%
United Arab Emirates		0.2%	10.6%	-0.9%
Turkey		0.1%	30.3%	-8.8%
Peru		0.1%	29.9%	-4.7%
Hungary		0.1%	39.2%	-11.7%
Colombia		0.1%	48.7%	-19.0%
Argentina		0.0%	21.2%	12.7%
Czech Republic		0.0%	34.1%	-4.0%
Greece		0.0%	16.4%	-26.9%
Egypt		0.0%	-5.0%	-22.5%
Pakistan		0.0%	7.7%	-17.1%
Total Emerging Countries		31.0%	19.7%	18.3%
Total ACWIxUS Countries		100.0%	17.0%	10.7%

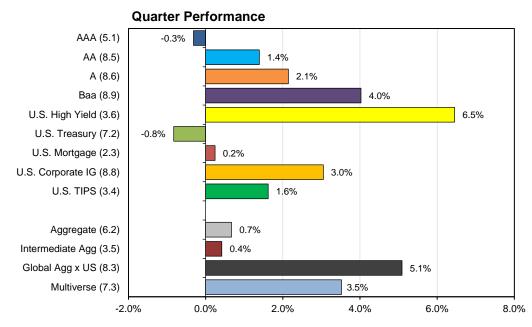
Source: Morningstar Direct, MSCI Global Index Monitor (Returns are Net in USD)

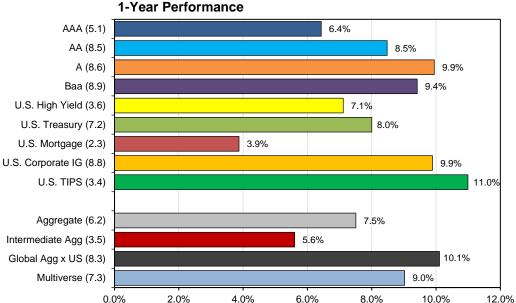
As a result of the GICS classification changes on 9/28/2018 and certain associated reporting limitations, sector performance represents backward looking performance for the prior year of each sector's current constituency, post creation of the Communication Services sector.



Total

- During the 4th quarter, lower-quality bonds significantly outpaced higherquality issues as investors continued to search for higher-vielding assets and became more comfortable accepting higher risk. For the quarter, the best performing category was high yield bonds which returned 6.5% and the laggard was US Treasury bonds which declined -0.8%. Returns of both US High Yield and Investment Grade Corporate bonds were driven by rising expectations of future US economic growth. Global bonds delivered a solid quarter returning 5.1% with results primarily attributable to a weakening US dollar. Finally, US TIPS increased 1.6% as inflation expectations rose during the period. During the quarter, the broad Blomberg Barclays US Aggregate Index returned a slim 0.7%. While the return of the index was positive for the period, the performance of both US Treasury and mortgage bonds were a drag on results. US interest rates also began to rise during the period which acted as a general headwind to bond performance. With the duration of the broad index now over six years, any meaningful rise in interest rates will likely have a negative impact on future performance.
- Similar to stocks, over the trailing 1-year period bond markets experienced strong results despite some indices suffering significant drawdowns during the 1st quarter. Generally, lower-quality bonds outperformed higher-quality issues for the period, US Corporate Investment Grade bonds still delivered an equity-like 9.9% return for the year and US Treasury bonds managed a solid return of 8.0%. While High Yield bonds also delivered positive results, the benchmark lagged higher-quality issues due to the 1st quarter's selloff. For the year, both Investment Grade and High Yield spreads relative to US Treasury bonds narrowed, which provided a boost to non-Treasury results. Finally, US TIPS were the best performing segment of the market rising 11.0% for the year on expectations of future inflation resulting from accelerating economic growth.
- For the year, global bonds also performed well. The Bloomberg Barclays Global Aggregate Bond Index returned 10.1%, outpacing the domestic Bloomberg Barclays US Aggregate Index's return of 7.5%. Some of the relative outperformance of global bonds can be attributed to the decline in the US dollar relative to other currencies. Additionally, US interest rates began to rise later in the year which negatively contributed to performance while global Treasury bond rates remained largely steady.

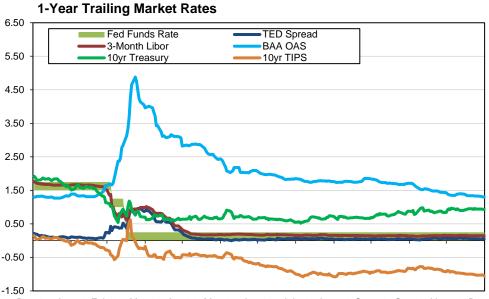




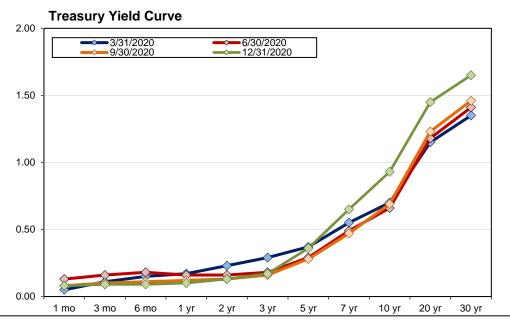
Source: Bloomberg



- Much of the index performance detailed in the bar graphs on the previous page is visible on a time series basis by reviewing the yield graph to the right. The "1-Year Trailing Market Rates" chart illustrates that over the last year, the US 10-year Treasury (green line) fell from yields of greater than 1.5% to a low of roughly 0.5%, before ending the year slightly higher than 0.9%. During the year, US interest rates declined significantly following the onset of the pandemic and the response from the US Federal Reserve Bank (Fed) to lower rates back near zero. During the 4th guarter, US interest rates began to rise in anticipation of higher US economic growth. The blue line illustrates changes in the BAA OAS (Option Adjusted Spread). This measure quantifies the additional yield premium that investors require to purchase and hold non-Treasury investment grade issues. The line illustrates the dramatic increase in credit spreads during the 1st quarter as global economic growth collapsed. Since that time, credit spreads have steadily declined as concerns over potential widespread defaults have subsided. The green band across the graph illustrates the Fed Fund Rate. At the beginning of 2020 the rate range was 1.50%-1.75% however, as a result of the pandemic, the Fed cut the range to 0.00%-0.25%, where it remained at the end of the 4th quarter. The Fed has indicated a willingness to keep US interest rates lower in an effort to supply the market with liquidity and help stimulate growth.
- The lower graph provides a snapshot of the US Treasury yield curve at the end of each of the last four quarters. While short-term US interest rates have remained largely unchanged throughout the year, longer-term interest rates began moving higher during the 4th quarter. The combination of additional fiscal stimulus, increased US Treasury issuance, and expectations for increasing inflation, all contributed to higher long-term rates. Importantly, the Fed has stated that it is comfortable allowing US inflation to exceed its 2% target in the near-term in an effort to achieve a long-term average of 2% inflation. This approach, combined with the need to dramatically increase debt issuance to supply fiscal stimulus, could result in higher US interest rates as markets normalize.



Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Jul-20 Aug-20 Sep-20 Oct-20 Nov-20 Dec-20



Source: US Department of Treasury, FRED (Federal Reserve of St. Louis)



Total Fund Compliance:	Yes	No
The total plan (Net) return equaled or exceeded the total plan benchmark over the trailing five year period.		•
The three year return ranks in the top 40% of its peers.	•	
The three year standard deviation is less than the total fund benchmark's standard deviation.		•
Equity Compliance:	Yes	No
The equity (Net) return equaled or exceeded the benchmark over the trailing five year period.		•
The amount invested in each issuing company is less than or equal to 5% of the Fund's equity portfolio at market.	•	
The aggregate investment in any one company is less than or equal to 5% of the outstanding shares of the company.	•	
The amount invested in common stocks and convertible bonds is less than or equal to 70% of the total fund market value.	•	
Fixed Income Compliance:	Yes	No
Total fixed income (Gross) return equaled or exceed the benchmark over the trailing five year period.	•	
The three year return ranks in the top 40% of its peers.		•
All fixed income securities ranked at least BBB by Standard & Poors or Baa by Moody's.	•	



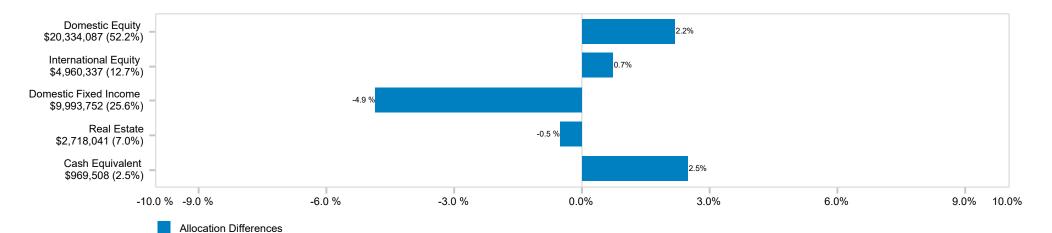
	Asset Allocation \$		Current ocation (%)	Target Allocation (ferences (%)	Target Rebal. (\$000)
Total Fund Composite	38,975,725		100.0	100.0		0.0	-
Highland Capital Equity	6,229,397		16.0	15.0		1.0	-383,039
Polen Capital	8,090,587		20.8	20.0		0.8	-295,442
Vanguard Total Stock Mkt Idx Adm (VTSAX)	6,199,441		15.9	15.0		0.9	-353,082
Harding Loevner (HLMIX)	4,960,337		12.7	12.0		0.7	-283,250
Highland Capital Fixed Income	10,572,724		27.1	30.5		-3.4	1,314,872
American Realty	2,718,041		7.0	7.5		-0.5	205,138
Highland Capital Equity \$6,229,397 (16.0%) Polen Capital					1.0%		
\$8,090,587 (20.8%)					0.070		
Vanguard Total Stock Mkt Idx Adm (VTSAX) \$6,199,441 (15.9%)					0.9%		
Harding Loevner (HLMIX) \$4,960,337 (12.7%)					0.7%		
Highland Capital Fixed Income \$10,572,724 (27.1%)			-3.4 %				
American Realty \$2,718,041 (7.0%)				-0.5 %			
	-9.0 %	-6.0 %	-3.0 %	0.0%	3.0%	6.0%	9.0% 10





Asset Allocation Compliance

	Asset Allocation \$	Current Allocation (%)	Target Allocation (%)	Differences (%)	Target Rebal. (\$000)
Domestic Equity	20,334,087	52.2	50.0	2.2	-846,224
nternational Equity	4,960,337	12.7	12.0	0.7	-283,250
Domestic Fixed Income	9,993,752	25.6	30.5	-4.9	1,893,844
Real Estate	2,718,041	7.0	7.5	-0.5	205,138
Cash Equivalent	969,508	2.5	0.0	2.5	-969,508
Total Fund	38,975,725	100.0	100.0	0.0	_

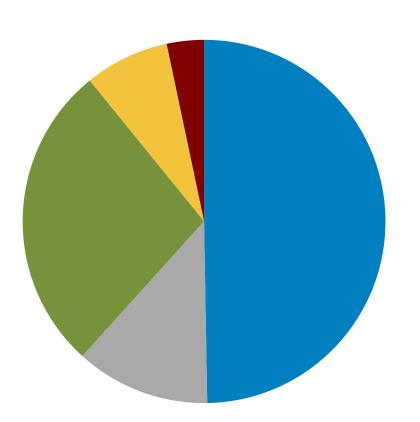


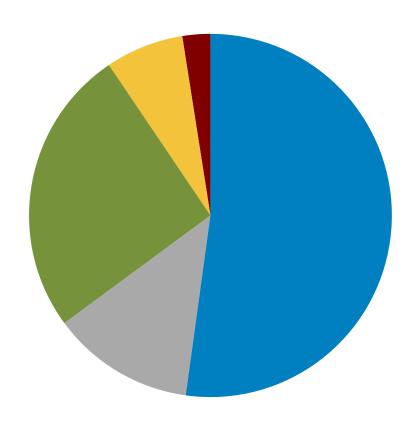




Asset Allocation By Segment as of September 30, 2020 : \$35,631,130

Asset Allocation By Segment as of December 31, 2020 : \$38,975,725



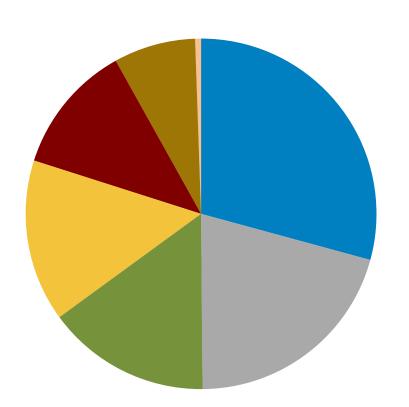


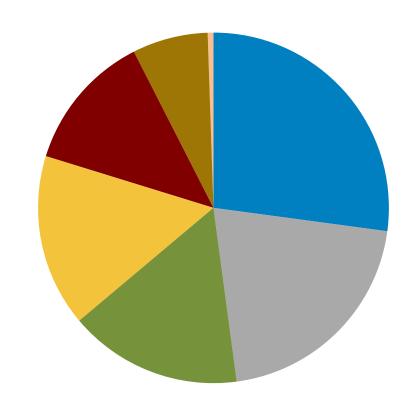
ocation			Allocation					
Segments	Market Value	Allocation	Segments	Market Value	Allocation			
■ Domestic Equity	17,717,815	49.7	■ Domestic Equity	20,334,087	52.2			
International Equity	4,271,380	12.0	International Equity	4,960,337	12.7			
Domestic Fixed Income	9,771,888	27.4	Domestic Fixed Income	9,993,752	25.6			
Real Estate	2,687,408	7.5	Real Estate	2,718,041	7.0			
■ Cash Equivalent	1,182,639	3.3	Cash Equivalent	969,508	2.5			



Asset Allocation By Manager as of September 30, 2020 : \$35,631,130

Asset Allocation By Manager as of December 31, 2020 : \$38,975,725





ocation					
	Market Value	Allocation		Market Value	Allocation
■ Highland Capital Fixed Income	10,416,445	29.2	■ Highland Capital Fixed Income	10,572,724	27.1
■ Polen Capital	7,352,496	20.6	■ Polen Capital	8,090,587	20.8
■ Highland Capital Equity	5,378,010	15.1	Highland Capital Equity	6,229,397	16.0
Vanguard Total Stock Mkt Idx Adm (VTSAX)	5,331,202	15.0	Vanguard Total Stock Mkt Idx Adm (VTSAX)	6,199,441	15.9
■ Harding Loevner (HLMIX)	4,271,380	12.0	■ Harding Loevner (HLMIX)	4,960,337	12.7
■ American Realty	2,687,408	7.5	American Realty	2,718,041	7.0
Receipts and Disbursements	194,188	0.5	Receipts and Disbursements	205,197	0.5



Asset Allocation & Performance																
		ocation							Perform	ance(%)					
	Market Value \$	%	Q	TR	FY	TD	1	YR	3	YR	5	YR	7 `	YR	10	YR
Total Fund Composite	38,975,725	100.0	9.21	(70)	9.21	(70)	15.28	(26)	11.98	(3)	11.81	(3)	10.52	(1)	10.07	(2)
Total Policy Index All Public Plans-Total Fund Median			8.16 10.05	(83)	8.16 10.05	(83)	18.96 12.78	(3)	12.51 8.85	(2)	12.16 9.64	(2)	10.42 7.66	(1)	10.69 8.15	(1)
Total Equity Composite	25,294,424	64.9	13.86		13.86		21.49		16.01		16.00		14.12		13.83	
Total Equity Index			12.61		12.61		24.12		15.74		16.09		13.45		14.30	
Highland Capital Equity Russell 1000 Value Index S&P 500 Index IM U.S. Large Cap Value Equity (SA+CF) Median	6,229,397	16.0	15.98 16.25 12.15 15.85	(50) (46) (80)	15.98 16.25 12.15 15.85	(50) (46) (80)	0.26 2.80 18.40 4.84	(82) (68) (11)	5.21 6.07 14.18 7.22	(72) (63) (11)	9.84 9.74 15.22 10.63	(64) (65) (11)	8.94 8.20 12.92 8.96	(51) (65) (7)	10.56 10.50 13.88 11.19	(68) (69) (10)
Polen Capital Russell 1000 Growth Index IM U.S. Large Cap Growth Equity (SA+CF) Median	8,090,587	20.8	10.20 11.39 11.57	(70) (52)	10.20 11.39 11.57	(70) (52)	34.74 38.49 34.15	(48) (29)	26.91 22.99 20.83	(11) (36)	21.60 21.00 19.01	(17) (21)	20.15 17.53 15.89	(6) (22)	N/A 17.21 16.14	(21)
Vanguard Total Stock Mkt Idx Adm (VTSAX) Russell 3000 Index IM U.S. Multi-Cap Core Equity (MF) Median	6,199,441	15.9	14.68 14.68 13.84	(39) (39)	14.68 14.68 13.84	(39) (39)	N/A 20.89 15.43	(24)	N/A 14.49 11.08	(19)	N/A 15.43 12.62	(12)	N/A 12.76 10.36	(7)	N/A 13.79 11.78	(7)
Harding Loevner (HLMIX) MSCI EAFE Index IM International Equity (SA+CF) Median	4,960,337	12.7	16.13 16.09 17.21	(60) (61)	16.13 16.09 17.21	(60) (61)	20.33 8.28 13.65	(30) (69)	9.04 4.79 5.54	(28) (58)	12.14 7.97 9.98	(34) (71)	N/A 4.88 6.37	(71)	N/A 6.00 6.64	(64)
Total Fixed Income																
Highland Capital Fixed Income Blmbg. Barc. U.S. Gov't/Credit IM U.S. Broad Market Gov./Corp. (SA+CF) Median	10,572,724	27.1	1.47 0.82 0.84	(22) (62)	1.47 0.82 0.84	(22) (62)	8.02 8.93 9.15	(75) (64)	5.53 5.97 6.12	(84) (65)	5.00 4.98 5.20	(68) (69)	4.43 4.42 4.74	(74) (74)	4.12 4.19 4.49	(93) (91)
Total Real Estate Composite																
American Realty Real Estate Policy IM U.S. Open End Private Real Estate (SA+CF) Media	2,718,041 n	7.0	1.42 1.29 1.63	(63) (66)	1.42 1.29 1.63	(63) (66)	1.58 1.17 1.43	(48) (60)	5.49 4.91 5.59	(52) (60)	6.33 6.21 6.52	(59) (62)	8.31 8.31 8.65	(72) (72)	N/A 9.87 10.13	(64)



	Alle	ocation		Performance(%)								
	Market Value \$	%	QTR	FYTD	1 YR	3 YR	5 YR	7 YR	10 YF			
Total Fund Composite	38,975,725	100.0	9.12	9.12	14.85	11.45	11.27	9.99	9.53			
Total Policy Index			8.16	8.16	18.96	12.51	12.16	10.42	10.69			
Total Equity Composite	25,294,424	64.9	13.86	13.86	21.49	16.01	16.00	14.12	13.83			
Total Equity Index	, ,		12.61	12.61	24.12	15.74	16.09	13.45	14.30			
Highland Capital Equity	6,229,397	16.0	15.85	15.85	0.03	N/A	N/A	N/A	N/A			
Russell 1000 Value Index			16.25	16.25	2.80	6.07	9.74	8.20	10.50			
S&P 500 Index			12.15	12.15	18.40	14.18	15.22	12.92	13.88			
Polen Capital	8,090,587	20.8	10.05	10.05	34.01	26.16	20.94	19.50	N/A			
Russell 1000 Growth Index			11.39	11.39	38.49	22.99	21.00	17.53	17.21			
Vanguard Total Stock Mkt ldx Adm (VTSAX)	6,199,441	15.9	14.68	14.68	N/A	N/A	N/A	N/A	N/A			
Russell 3000 Index			14.68	14.68	20.89	14.49	15.43	12.76	13.79			
Harding Loevner (HLMIX)	4,960,337	12.7	16.13	16.13	20.33	9.04	12.14	N/A	N/A			
MSCI EAFE Index			16.09	16.09	8.28	4.79	7.97	4.88	6.00			
Total Fixed Income												
Highland Capital Fixed Income	10,572,724	27.1	1.42	1.42	7.57	N/A	N/A	N/A	N/A			
Blmbg. Barc. U.S. Gov't/Credit			0.82	0.82	8.93	5.97	4.98	4.42	4.19			
Total Real Estate Composite												
American Realty	2,718,041	7.0	1.14	1.14	0.46	4.34	5.17	7.17	N/A			
Real Estate Policy			1.29	1.29	1.17	4.91	6.21	8.31	9.87			



Asset Allocation & Performance																
		ocation							Perform	<u> </u>						
	Market Value \$	%	FY	TD	Т	2019 o -2020	T	-2018 Го -2019	1	-2017 Го -2018	1	-2016 To -2017	Т	2015 o 2016	1	2014 o 2015
Total Fund Composite	38,975,725	100.0	9.21	(70)	11.97	(13)	6.39	(5)	12.25	(4)	12.53	(33)	10.73	(13)	4.90	(1)
Total Policy Index			8.16	(83)	16.60	(1)	6.21	(6)	10.91	(10)	12.25	(39)	10.78	(12)	1.66	(7)
All Public Plans-Total Fund Median			10.05		9.14		4.04		8.12		11.71		9.24		-0.57	
Balanced Fund																
lighland Capital Balanced	-	0.0	N/A		N/A		N/A		N/A		8.48	(79)	9.81	(58)	2.01	(10
Highland Policy Index			5.90	(87)	11.87	(23)	8.58	(12)	7.36	(62)	8.62	(79)	10.57	(49)	1.29	(14
IM U.S. Balanced (SA+CF) Median			10.55		9.29		4.24		8.21		12.08		10.43		-2.04	
Fotal Equity Composite	25,294,424	64.9	13.86		17.05		4.06		19.25		19.81		13.46		5.41	
Total Equity Index			12.61		20.72		3.08		18.00		19.94		13.47		-0.66	
Highland Capital Equity	6,229,397	16.0	15.98	(50)	-6.66	(73)	2.34	(51)	12.66	(46)	18.59	(42)	14.71	(40)	1.04	(13)
Russell 1000 Value Index			16.25	(46)	-5.03	(64)	4.00	(39)	9.45	(78)	15.12	(76)	16.19	(26)	-4.42	(65
S&P 500 Index			12.15	(80)	15.15	(8)	4.25	(37)	17.91	(8)	18.61	(42)	15.43	(32)	-0.61	(26
IM U.S. Large Cap Value Equity (SA+CF) Median			15.85		-3.35		2.49		11.81		17.89		13.44		-3.28	
Polen Capital	8,090,587	20.8	10.20	(70)	35.22	(39)	9.99	(11)	31.18	(13)	20.81	(51)	10.63	(64)	18.10	(1)
Russell 1000 Growth Index			11.39	(52)	37.53	(28)	3.71	(52)	26.30	(37)	21.94	(38)	13.76	(23)	3.17	(54)
IM U.S. Large Cap Growth Equity (SA+CF) Median			11.57		33.24		3.82		24.44		20.85		11.66		3.55	
Vanguard Total Stock Mkt ldx Adm (VTSAX)	6,199,441	15.9	14.68	(39)	N/A		N/A		N/A		N/A		N/A		N/A	
Russell 3000 Index			14.68	(39)	15.00	(22)	2.92	(37)	17.58	(19)	18.71	(36)	14.96	(17)	-0.49	(33)
IM U.S. Multi-Cap Core Equity (MF) Median			13.84		10.21		1.47		14.71		17.56		11.62		-1.80	
Harding Loevner (HLMIX)	4,960,337	12.7	16.13	(60)	14.04	(30)	-3.34	(65)	5.85	(19)	18.66	(70)	17.62	(23)	-9.04	(54)
MSCI EAFE Index			16.09	(61)	0.93	(70)	-0.82	(44)	3.25	(34)	19.65	(62)	7.06	(77)	-8.27	(50
IM International Equity (SA+CF) Median			17.21		7.17		-1.46		1.43		21.18		11.59		-8.36	
Total Fixed Income																
lighland Capital Fixed Income	10,572,724	27.1	1.47	(22)	6.80	(80)	10.23	(62)	-1.01	(76)	0.62	(41)	6.73	(24)	2.80	(68
Blmbg. Barc. U.S. Gov't/Credit			0.82	(62)	8.03	(63)	11.32	(33)	-1.37	(100)	-0.01	(94)	5.86	(61)	2.73	(73
IM U.S. Broad Market Gov./Corp. (SA+CF) Median			0.84		8.20		10.61		-0.83		0.50		5.95		3.11	
Total Real Estate Composite																
American Realty	2,718,041	7.0	1.42	(63)	1.62	(63)	6.81	(52)	8.50	(65)	7.52	(63)	9.05	(94)	13.97	(68)
Real Estate Policy			1.29	(66)	1.39	(67)	5.59	(77)	8.68	(62)	7.66	(59)	10.08	(81)	14.93	(60
IM U.S. Open End Private Real Estate (SA+CF) Median	า		1.63		1.84		6.89		9.04		8.05		11.32		15.45	

Historical returns prior to 07/01/2018 for Highland Capital Equity and Fixed Income do not include cash.

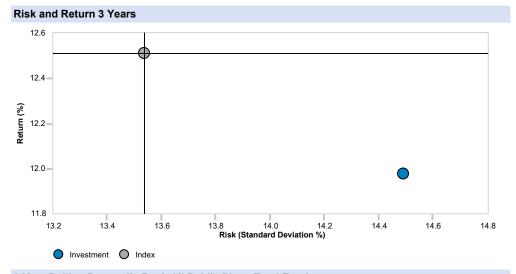


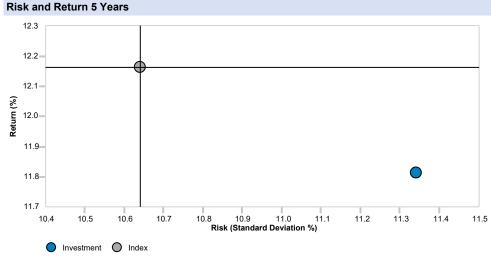
	Allo	ocation				Performance(%)		
	Market Value \$	%	FYTD	Oct-2019 To Sep-2020	Oct-2018 To Sep-2019	Oct-2017 To Sep-2018	Oct-2016 To Sep-2017	Oct-2015 To Sep-2016	Oct-2014 To Sep-2015
Total Fund Composite	38,975,725	100.0	9.12	11.51	5.85	11.70	11.94	10.05	4.53
Total Policy Index			8.16	16.60	6.21	10.91	12.25	10.78	1.66
Balanced Fund									
Highland Capital Balanced	-	0.0	N/A	N/A	N/A	N/A	7.90	9.10	1.76
Highland Policy Index			5.90	11.87	8.58	7.36	8.62	10.57	1.29
Total Equity Composite	25,294,424	64.9	13.86	17.05	4.06	19.25	19.81	13.46	5.41
Total Equity Index	-, - ,		12.61	20.72	3.08	18.00	19.94	13.47	-0.66
Highland Capital Equity	6,229,397	16.0	15.85	-6.88	1.84	N/A	N/A	N/A	N/A
Russell 1000 Value Index			16.25	-5.03	4.00	9.45	15.12	16.19	-4.42
S&P 500 Index			12.15	15.15	4.25	17.91	18.61	15.43	-0.61
Polen Capital	8,090,587	20.8	10.05	34.50	9.37	30.48	20.17	10.01	17.47
Russell 1000 Growth Index			11.39	37.53	3.71	26.30	21.94	13.76	3.17
Vanguard Total Stock Mkt ldx Adm (VTSAX)	6,199,441	15.9	14.68	N/A	N/A	N/A	N/A	N/A	N/A
Russell 3000 Index			14.68	15.00	2.92	17.58	18.71	14.96	-0.49
Harding Loevner (HLMIX)	4,960,337	12.7	16.13	14.04	-3.34	5.85	18.66	17.62	-9.04
MSCI EAFE Index			16.09	0.93	-0.82	3.25	19.65	7.06	-8.27
Total Fixed Income									
Highland Capital Fixed Income	10,572,724	27.1	1.42	6.28	9.69	N/A	N/A	N/A	N/A
Blmbg. Barc. U.S. Gov't/Credit			0.82	8.03	11.32	-1.37	-0.01	5.86	2.73
Total Real Estate Composite									
American Realty	2,718,041	7.0	1.14	0.51	5.64	7.31	6.34	7.92	12.83
Real Estate Policy			1.29	1.39	5.59	8.68	7.66	10.08	14.93

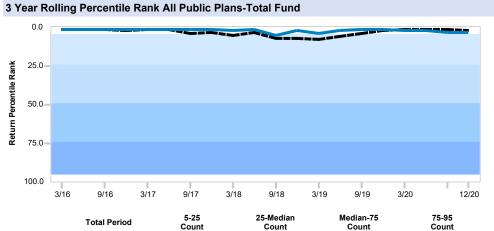


Historical Stati	stics 3 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	11.98	14.49	0.74	102.09	10	111.86	2
Index	12 51	13.54	0.82	100.00	q	100.00	3

Historical Statis	stics 5 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	11.81	11.34	0.94	101.32	18	111.86	2
Index	12.16	10.64	1.02	100.00	17	100.00	3







0 (0%)

0 (0%)

Count

0 (0%)

0 (0%)

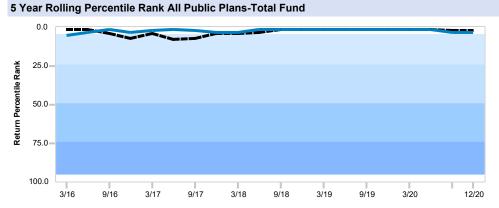
0 (0%)

0 (0%)

Count

20 (100%)

20 (100%)



	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	20	20 (100%)	0 (0%)	0 (0%)	0 (0%)
Index	20	20 (100%)	0 (0%)	0 (0%)	0 (0%)



Investment

__ Index

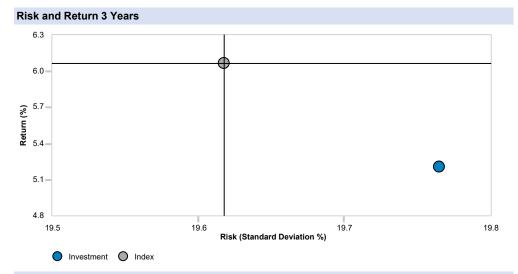
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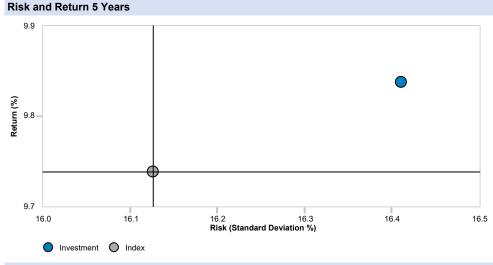


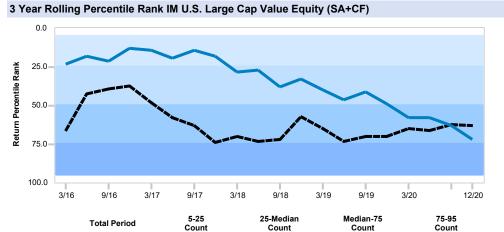


Historical Stati	stics 3 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	5.21	19.77	0.28	98.40	9	101.49	3
Index	6.07	10.62	0.32	100.00	0	100.00	3

Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	9.84	16.41	0.58	102.09	17	102.67	3			
Index	9.74	16.13	0.58	100.00	17	100.00	3			







8 (40%)

4 (20%)

4 (20%)

16 (80%)

0 (0%)

0 (0%)

8 (40%)

0 (0%)



	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count	
Investment	20	10 (50%)	5 (25%)	5 (25%)	0 (0%)	
Index	20	0 (0%)	4 (20%)	15 (75%)	1 (5%)	



Investment

__ Index

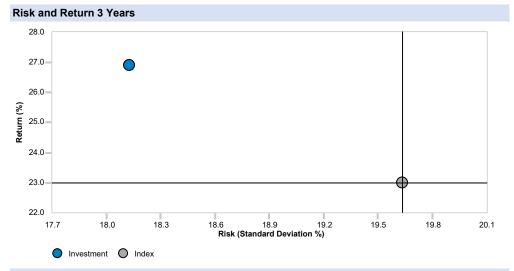
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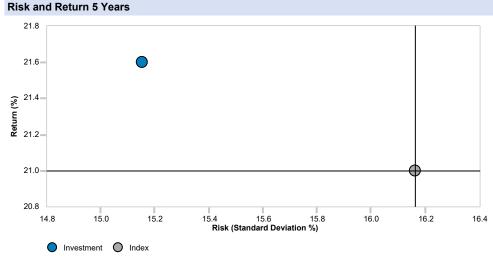


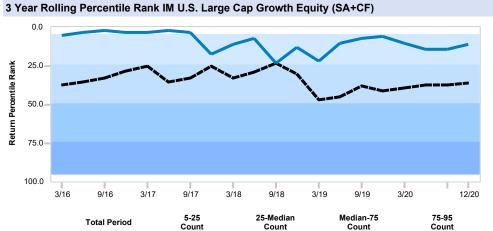


Historical Statistics 3 Years									
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters		
Investment	26.91	18.13	1.32	99.71	10	83.37	2		
Index	22.99	19.64	1.07	100.00	10	100.00	2		

Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	21.60	15.15	1.29	96.41	16	88.07	4			
Index	21.00	16.16	1.19	100.00	18	100.00	2			







0 (0%)

17 (85%)

0 (0%)

0 (0%)

0 (0%)

0 (0%)

20 (100%)

3 (15%)



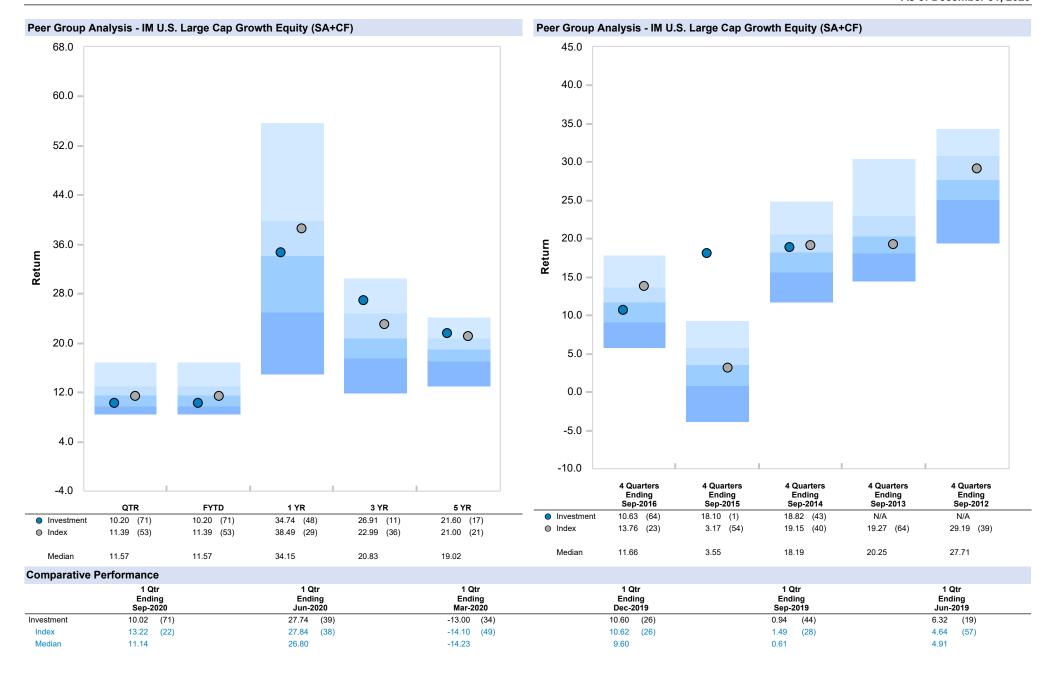
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	12	11 (92%)	1 (8%)	0 (0%)	0 (0%)
Index	20	1 (5%)	19 (95%)	0 (0%)	0 (0%)



Investment

__ Index

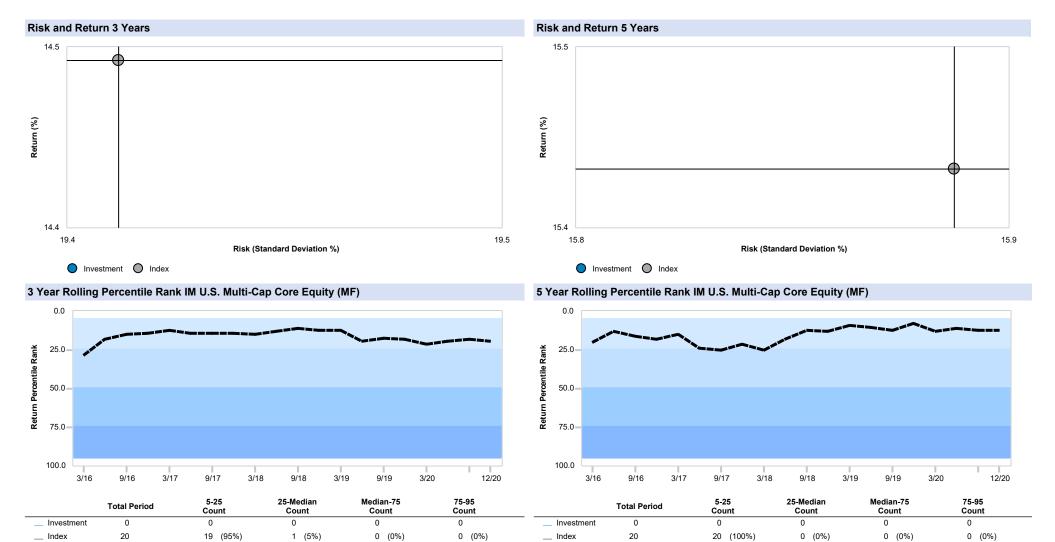
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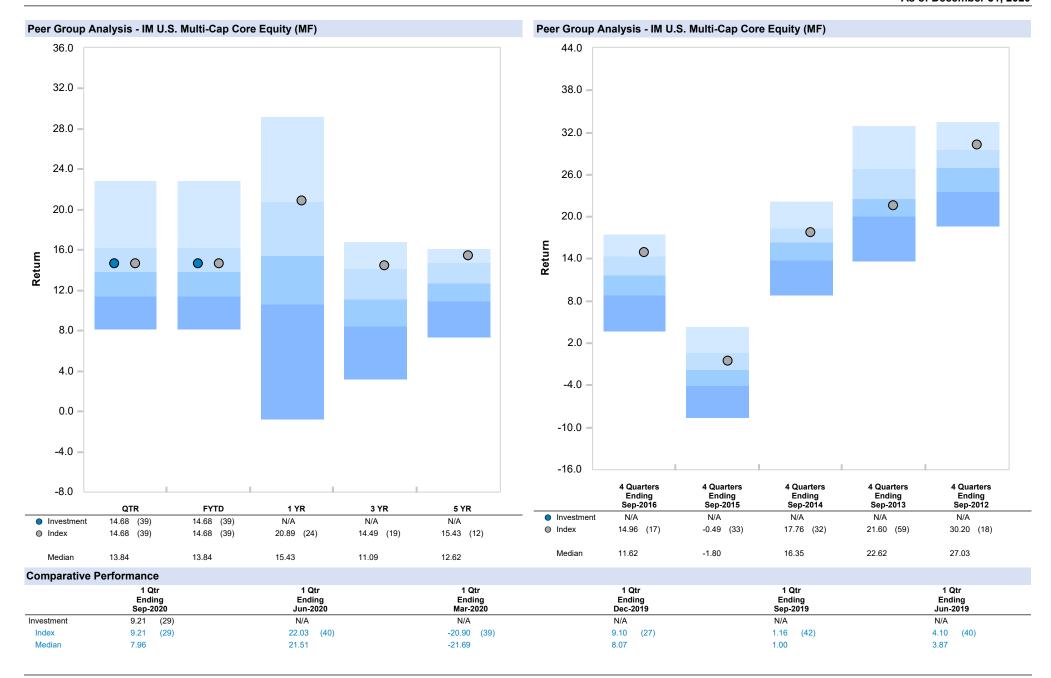


	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Index	14.49	19.41	0.71	100.00	9	100.00	3

Historical Statistics 5 Years								
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters	
Investment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Index	15.43	15.89	0.91	100.00	17	100.00	3	



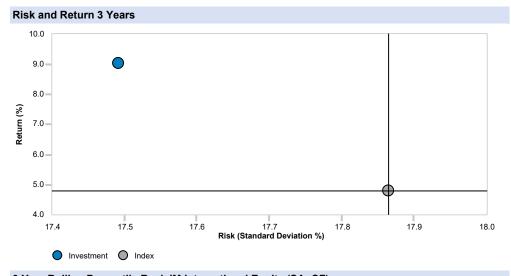


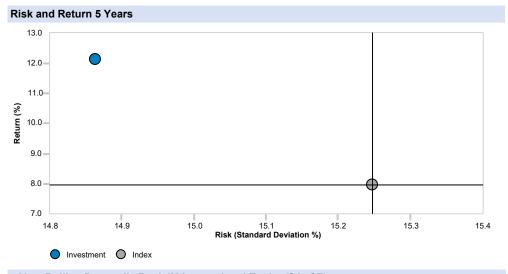




Historical Stati	stics 3 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	9.04	17.49	0.49	106.72	8	90.16	4
Index	4.79	17.87	0.26	100.00	7	100.00	5

Historical Statistics 5 Years									
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters		
Investment	12.14	14.86	0.77	105.85	15	85.82	5		
Index	7.97	15.25	0.50	100.00	12	100.00	8		







13 (93%)

2 (10%)

Count

0 (0%)

1 (5%)

Count

0 (0%)

17 (85%)

Count

1 (7%)

0 (0%)

14

20

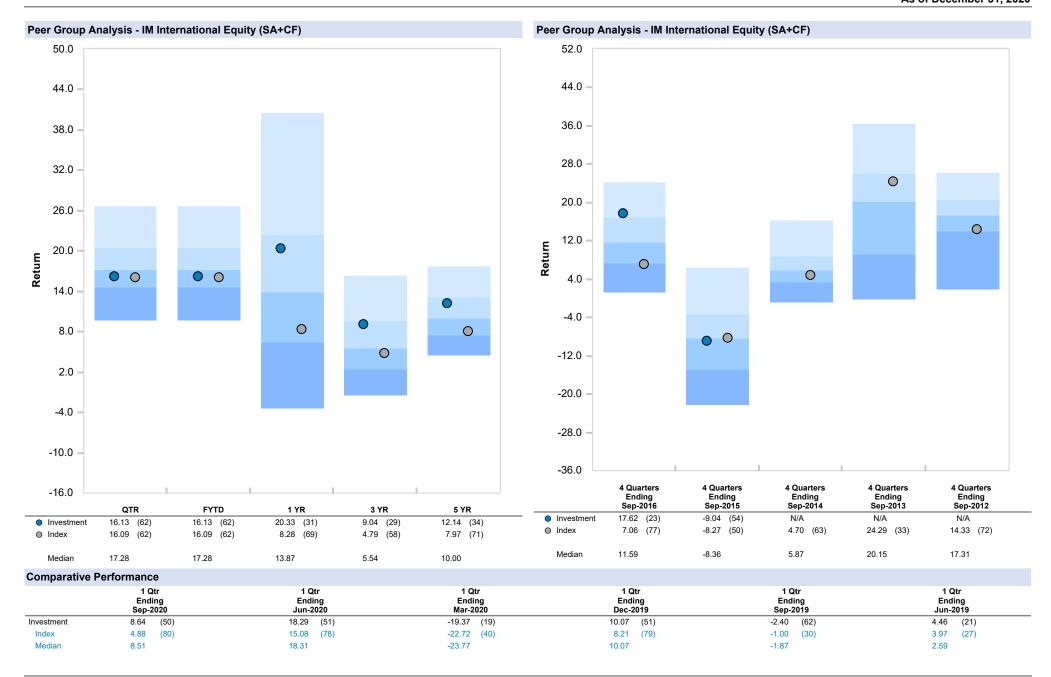


	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	6	0 (0%)	6 (100%)	0 (0%)	0 (0%)
Index	20	0 (0%)	0 (0%)	20 (100%)	0 (0%)



Investment

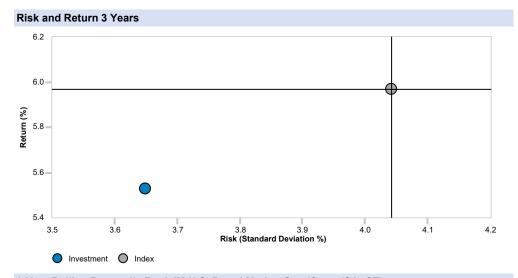
__ Index

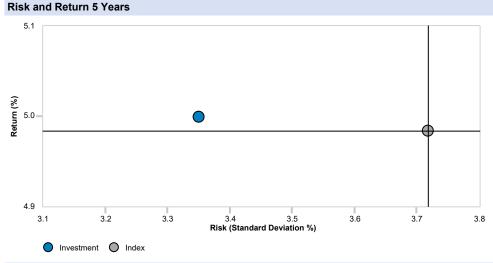


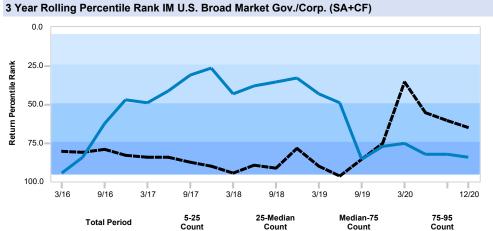


Historical Statistics 3 Years									
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters		
Investment	5.53	3.65	1.05	88.49	11	80.15	1		
Index	5.97	4.04	1.07	100.00	Q	100.00	3		

Historical Statistics 5 Years									
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters		
Investment	5.00	3.35	1.12	93.04	18	80.34	2		
Index	4.98	3.72	1.02	100.00	16	100.00	4		







11 (55%)

1 (5%)

Count

2 (10%)

4 (20%)

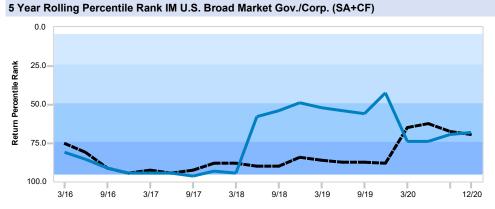
7 (35%)

15 (75%)

Count

0 (0%)

0 (0%)



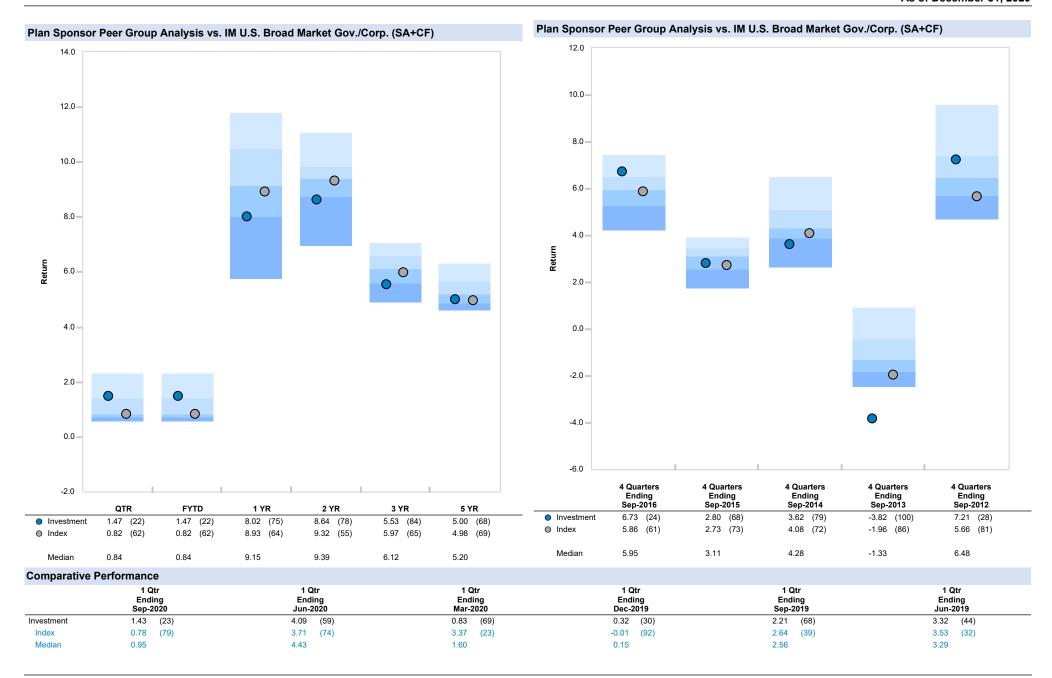
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count	
Investment	20	0 (0%)	2 (10%)	9 (45%)	9 (45%)	
Index	20	0 (0%)	0 (0%)	5 (25%)	15 (75%)	



Investment

__ Index

20





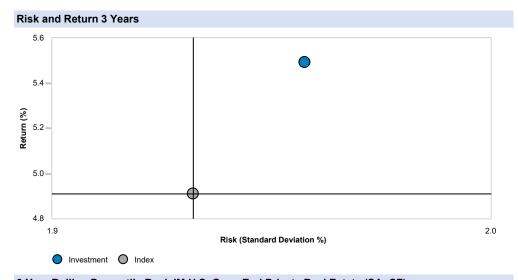
Portfolio Characteristics	
No data found.	
Credit Quality Distribution (%)	Maturity Distribution (%)
No data found.	No data found.
Sector Distribution (%)	Duration Distribution (%)
No data found.	No data found.

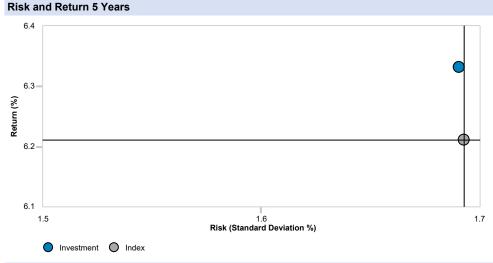


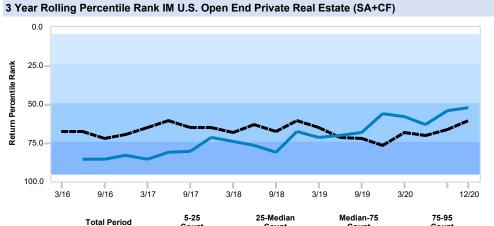


Historical Statistics 3 Years								
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters	
Investment	5.49	1.96	2.27	108.43	10	79.04	2	
Index	4.01	1.03	1.99	100.00	44	100.00	4	

Historical Statistics 5 Years							
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	6.33	1.69	3.13	100.78	18	79.04	2
Index	6.21	1.69	2.88	100.00	19	100.00	1







0 (0%)

0 (0%)

Count

0 (0%)

0 (0%)

Count

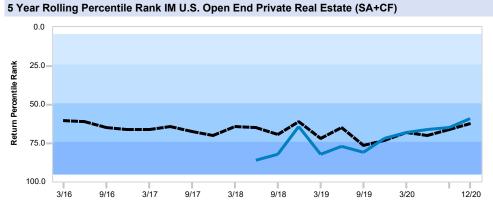
8 (42%)

1 (5%)

Count

11 (58%)

19 (95%)



	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	11	0 (0%)	0 (0%)	6 (55%)	5 (45%)
Index	20	0 (0%)	0 (0%)	19 (95%)	1 (5%)



Investment

__ Index

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Miami Springs Police and Fire Fee Analysis As of December 31, 2020

	Estimated Annual Fee (%)	Market Value (\$)	Estimated Annual Fee (\$)	Fee Schedule
Total Fund Composite	0.52	38,975,725	201,066	
Highland Capital Equity	0.50	6,229,397	31,147	0.50 % of Assets
Polen Capital	0.55	8,090,587	44,498	0.55 % of Assets
Vanguard Total Stock Mkt Idx Adm (VTSAX)	0.04	6,199,441	2,480	0.04 % of Assets
Harding Loevner (HLMIX)	0.81	4,960,337	40,179	0.81 % of Assets
Highland Capital Fixed Income	0.50	10,572,724	52,864	0.50 % of Assets
American Realty	1.10	2,718,041	29,898	1.10 % of Assets



Total Fund Historical Hybrid Composition		Total Equity Historical Hybrid Composition		
Allocation Mandate	Weight (%)	Allocation Mandate	Weight (%)	
Jan-1973		Jan-1996		
S&P 500 Index	50.00	S&P 500 Index	100.00	
Blmbg. Barc. U.S. Gov't/Credit	50.00			
		Jan-2013		
Jan-2007		S&P 500 Index	58.00	
S&P 500 Index	60.00	Russell 1000 Growth Index	42.00	
Blmbg. Barc. U.S. Gov't/Credit	40.00	Oct-2014		
Jan-2013		S&P 500 Index	F0 00	
S&P 500 Index	35.00	Russell 1000 Growth Index	50.00 33.30	
Russell 1000 Growth Index	25.00	MSCI EAFE Index	16.70	
Blmbg. Barc. U.S. Gov't/Credit	40.00	WISCI EAFE ITIDEX	16.70	
Billing. Baic. U.S. Gov //Credit	40.00	Jul-2018		
Oct-2014		S&P 500 Index	40.30	
S&P 500 Index	30.00	Russell 1000 Growth Index	40.30	
Russell 1000 Growth Index	20.00	MSCI EAFE Index	19.40	
MSCI EAFE Index	10.00	Moor Er II E Midox	10.10	
Blmbg. Barc. U.S. Gov't/Credit	32.50			
NCREIF Fund Index-ODCE (VW)	7.50			
Jul-2018				
S&P 500 Index	25.00			
Russell 1000 Growth Index	25.00			
MSCI EAFE Index	12.00	Highland Canital Historical Hybrid Comp	acition	
Blmbg. Barc. U.S. Gov't/Credit	30.50	Highland Capital Historical Hybrid Comp		
NCREIF Fund Index-ODCE (VW)	7.50	Allocation Mandate	Weight (%)	
		Jan-1973		
		S&P 500 Index	50.00	
		Blmbg. Barc. U.S. Gov't/Credit	50.00	
		Jan-2007		
		S&P 500 Index	60.00	
		Blmbg. Barc. U.S. Gov't/Credit	40.00	
		Oct-2014		
		S&P 500 Index	48.00	
		Blmbg. Barc. U.S. Gov't/Credit	52.00	
		Jul-2018		
		S&P 500 Index	45.00	
		Blmbg. Barc. U.S. Gov't/Credit	55.00	
		g 0.0. 00. 40.00		



Α	١cti	ive	Re	≀tu	ırn

- Arithmetic difference between the manager's performance and the designated benchmark return over a specified time period.

Alpha

- A measure of the difference between a portfolio's actual performance and its expected return based on its level of risk as determined by beta. It determines the portfolio's non-systemic return, or its historical performance not explained by movements of the market.

Beta

- A measure of the sensitivity of a portfolio to the movements in the market. It is a measure of the portfolio's systematic risk.

Consistency

- The percentage of quarters that a product achieved a rate of return higher than that of its benchmark. Higher consistency indicates the manager has contributed more to the product's performance.

Distributed to Paid In (DPI)

- The ratio of money distributed to Limited Partners by the fund, relative to contributions. It is calculated by dividing cumulative distributions by paid in capital. This multiple shows the investor how much money they got back. It is a good measure for evaluating a fund later in its life because there are more distributions to measure against.

Down Market Capture

- The ratio of average portfolio performance over the designated benchmark during periods of negative returns. A lower value indicates better product performance

Downside Risk

- A measure similar to standard deviation that utilizes only the negative movements of the return series. It is calculated by taking the standard deviation of the negative quarterly set of returns. A higher factor is indicative of a riskier product.

Excess Return

- Arithmetic difference between the manager's performance and the risk-free return over a specified time period.

Excess Risk

- A measure of the standard deviation of a portfolio's performance relative to the risk free return.

Information Ratio

- This calculates the value-added contribution of the manager and is derived by dividing the active rate of return of the portfolio by the tracking error. The higher the Information Ratio, the more the manager has added value to the portfolio.

Public Market Equivalent (PME)

- Designs a set of analyses used in the Private Equity Industry to evaluate the performance of a Private Equity Fund against a public benchmark or index.

R-Squared

- The percentage of a portfolio's performance that can be explained by the behavior of the appropriate benchmark. A high R-Squared means the portfolio's performance has historically moved in the same direction as the appropriate benchmark.

Return

- Compounded rate of return for the period.

Sharpe Ratio

- Represents the excess rate of return over the risk free return divided by the standard deviation of the excess return. The result is an absolute rate of return per unit of risk. A higher value demonstrates better historical risk-adjusted performance.

Standard Deviation

- A statistical measure of the range of a portfolio's performance. It represents the variability of returns around the average return over a specified time period.

Total Value to Paid In (TVPI)

- The ratio of the current value of remaining investments within a fund, plus the total value of all distributions to date, relative to the total amount of capital paid into the fund to date. It is a good measure of performance before the end of a fund's life

Tracking Error

- This is a measure of the standard deviation of a portfolio's returns in relation to the performance of its designated market benchmark.

Treynor Ratio

- Similar to Sharpe ratio but utilizes beta rather than excess risk as determined by standard deviation. It is calculated by taking the excess rate of return above the risk free rate divided by beta to derive the absolute rate of return per unit of risk. A higher value indicates a product has achieved better historical risk-adjusted performance.

Up Market Capture

- The ratio of average portfolio performance over the designated benchmark during periods of positive returns. A higher value indicates better product performance.



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AndCo uses time-weighted calculations which are founded on standards recommended by the CFA Institute. The calculations and values shown are based on information that is received from custodians. AndCo analyzes transactions as indicated on the custodian statements and reviews the custodial market values of the portfolio. As a result, this provides AndCo with a reasonable basis that the investment information presented is free from material misstatement. This methodology of evaluating and measuring performance provides AndCo with a practical foundation for our observations and recommendations. Nothing came to our attention that would cause AndCo to believe that the information presented is significantly misstated.

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